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 Airrines，Delta Air Lines and Continnenal．Airtited
 estructuring costs to less than FFF12bo（sezom）in 1995－96－－excluding its domestic partner．Air France
Europe．Page 15 ；American airlimes integratton
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Eurotumnel，the Anglo．Frencb operator of the
Channel tunnel，announced it is to halve it stan－ land return fare over the summer to $E 1299$ its stan）． ntensifying the price war oo travel b
and England．Page of：Lex，Page 14
 ivernment dismissed Bernard Dufour as head
istateowned Sneem aerompine company fol
owing his recent row with Geniral Electric． Snecman＇s long－term US partner．Page 16
Greece cancels talks with Turkey：Greece
called off talks with Turkey over disputes in the Aegean，claiming e meeting＂would
under present conditions＂．Page 2
Europe stips in global competition：
 the US，while Earopean Union coumtries are slip－ ping behimd many parts of the world，according to a
report by Geneva based World Economic Forum． Page 5
Albanian election criticised：Tha US joined
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police and demonstrators．Rage 2 Telecom Eireann，the Irlsh state telecommunications，the Irpansh stateowned cent rise in profits sor the ye
from İAMom in 1995. Page 17
Taivan in $\$ 3 . a b n$ China doat Taswns＇s
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Japanese sales hit Mitsubischi：Cost－cutting
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International Federazito of the Red Cross and Re Crescent Socletees appealed for 5 S．25m in in aid to North Korea to prevent Eamine and belp 130,000 vic
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ana a mossacre during the Serb takeover of the Mos ma a massacre during the Serb balevever
lem enclave of Srebrenica in July 1995 ． UN honours Saro－Whwas Nigerian author and
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people will be living in urban areas in 10 years＇ prepe with the bigesest increase in in ievelop
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Santer hits at UK disruption policy


Early exit polls in Israel show Peres with slim lead

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 Exit polis released after votingended In Israel＇s curcial elections yesterday showed the resulit as
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$f_{142}$ million sale of
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## Guilberts

Bonn and Italian business fearful over loss of export competitiveness Paris in plan to share military burden

## EUROPEAN NEWS DIGEST <br> Greece cancels Turkish talks

## Grece yesernas caled of talks betroen its foreign iminister












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Sweden buries 1992 bank crisis
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A Berlin Bundestag loses support


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Commerce's multimedia project





 ECONOMIC WATCH
Prices edge down in Belgium Belglan inflation

## Pyramid scheme set to pay delayed dividend at polls

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Bonino says some species face 'biological collapse' Brussels calls for heavy cuts in EU fishing fleets
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## Shadow of sanctions adds to Serbian woes

| The president of Serbia's Chamber of Commerce yester- day wamed of the urgent need for forelgn capital to jump start the economy as the international re-impose sanctions over the war crimes issue. <br> -The economy needs $\$ 1.5 \mathrm{bn}$ a year in order to develop. which domestic captal." Mr Vhajko Stojilikovic said in yesterday's issue of Politika, the progor- ernment Serbian newspaper. <br> Western diplomats say forcimm investment is unlikely to begin until Yugoslasia cains access to international Inancial institutions. <br> His remarks came against a background of threats to renew Sanctions were suspended in November atter when President Slobodan Mil |  | bouring Bosmia. More than half |
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## Czech party leaders fight poll duel in Moravia

The depressed industrial region highlights the divisions created by economic reform, writes Vincent Boland





French banks warned on service

Frencb banks must improve
the quality of service to cus.

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yesterday. Mr Benoit Jolivet, bead of
the consultative commitue of
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the National Credit Council
part of the Bank of France. part of the Bank of France,
said the move toward a single
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His comments came during a discussion arranged by bhe
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## Bad news from back home jolts the president

Jurek Martin finds the White House deflated by the convictions handed down in the Whitewater fraud trial


Portugal's most experienced international bank



## Rifkind hits at Cuba trade curb

 An elephant in the living-room Colombia's Congress is debating a growing drug scandal, writes Sarita Kendall


## Taiwanese group 'in \$3.8bn China deal'



## WORD TRADE NEWS DIGEST <br> Athens airport <br>   Sim trom Ahhens, atracted conatoversis last year when the <br>    The airport will intitially serve about 15 passengers apar  Neil Buchich, Brusser

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ASIA-PACIFIC NEWS DIGEST
Australia sees surge in growth

## Anstralia



## Gowda breaks mould of Indian premiers

The rise of regionalism has handed power to a man who speaks little Hindi, writes Shiraz Sidhva


## Jakarta floats $35 \%$ of state bank

 roduction increase in anicipation of a sales boom in the new
Red Cross appeal for $\mathbf{N}$ Korea The International Federation of the Red Cross made an urgent
appeal yesterday for 5525 min in food aid to belp tide North
Korea over until its harvest in secreatsy-general of the hist ingationali. Federeratione of the Red anless warneed interational community responded "These people are entirely reliant ton thendered Cross for their
 destitute last Juy and Auyust by floods. in Seoul, Mr Bill Richardson, a U congressman who has
conducted peace misisions on President Einc Clinton's behalt, said after a visit to North Korea that Pyongyang probably
would not agree to proosed four-party peace tals incly would not ogree to proposed four-party peace talks including
the US, South Korea and China until its food shortage had

HK runway deal set for signing Britain and China are today set to sign an agreement clearing
the way for connstruction of a second runway at Hong Korg's
 narks a contrast with the protracted wrangling vove



## China detains dissident



| Saragosa in Jakerta | price slashed in a effort to launch lt. Some brokers | such banks they should expect <br> to be privatised eventually. <br> "Bank Negara seems the best |
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|  | Bank Negara, whose profits |  |
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| ments for electricity <br> Mr Ruru said indonesia had ecided to sell no more than 35 er cent of any compans being rivatised. but this would still $s$ aims of raising funds to pay own high-interest foreign ebt developing the local capi. anagement of state-contolled companies. <br> "Before Telkom was priva- <br> sed, it took months to get a <br> e line: now they are mar. sting hard." be said. <br> annela Saragosa adds from <br> akarta: Mr Sanyoto Sastro ent minister. yesterday inted to record foreign vestment approvals for tbe idence Indonesia's coutrover al policy to develop a ational car was not scaring investment. |
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## Japan interest rate storm breaks

By Gerard Baker in Tokyo<br>A simmering political battle over Japanese interest rate policy tarst tin to te  slanging matath between two leading figures in the politiwal and fanancial estatishmments.



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## Scotland wins its first big Korean investment



National Bank of Pakistan（NBP）is the largest and most proitable pnblic sector commercial bank in Pakistan with assets of over 320 bilion rapees with a network of 1337 domesuc and overseas brat Enrope，Middic East and Far East，employing over 21，000 staff．NBP is a major soarce of credit and retair bank ters serms of the role as agent to the central bank．

To enhance enstomer service，improve control over advances，provide retail and wholesale banking，investment banking and merchant banking services，NBP plans to embark on a．major modernisation programme beginning with a pllot project．The project inclades extensive automation，telecommnoication and networking．
Bids are finvited for the pilot project from companies with the following qualifications：
Track record of affering Turnkey Banking and Fmance Industry Solations．
Experience of similar Turakey IT Projects．
Snpport structure for hardware and software services in Pakistan．
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－The Antomation Plan consists of following 4 projects：
1．On－line reah－time Braneh Banking software and hardare branches of Lahore Region in the Pilot Phase．
On－line ATM Network for selected sites of Lahore Region in the Piot Phase． Commnnication network for braneles，VEF and X． 25 circaits
4．Head Office MIS
Companies are required to bid separatety for projects $1-4$ above an a by 7th Jnly 1996 at 1500 hrs ．
bquted in each

NBP reserve the right to reject any bid withnut assigning any reason and is nnt obiged to award the contract to the lowest bidder．
mntual agreement．
RFP documents may be purchased from The National Rank of Pakistan，Electronic Data Processing Division， Head Office NBP Building，IL Cbnndrigar Road，Karachi，Pakistan Fax No．92－2
USSS 00 （ $n \mathrm{nn}$－refundable）．Any qnery ni the RFP may be sent to the above nffice．



## $\mathbf{N}$ Ireland elections may <br> fail to draw weary voters

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## A search for global relevance

Patti Waldmeir on Wolfensohn's first year at the World Bank


## Taking stock of this year's investor relations success stories

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LETTERS TO THE EDITOR. Number One Southwark Bridge, London SE1 9HL

Time not yet right to instigate big trade round

Shareholders furious about National Power buy-back Erom Mr Chiscopher Dauss.
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Washington. DC 20006. US
Seoul should reverse bar on investment in $\mathbb{N}$ Korea


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## India seeks

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## Russia's unfinished revolution

With communists waiting in the wings, the country's market reforms depend on next month's election result, says John Thornhill



## O B S ERVER

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a quick vote oo the President's

 who refresed to workin in
induvries taken over by the
Government

Cabinet adopts bill paving way for privatisation
Strike threat over France Télécom sell-off plan

Banco do Brasil issue flops as losses continue

## nisame

Banco soin Brasirs Resba
 government to pick np aboont
threequarters of the starase and
therehy consolidate its control.

 yin'l largest beank after seareral
years darme which int
more as an instrument of poblic

 stares rumblimg.
Apart from Rsilihn bought by
the hank's pension found and
 showed that porly aboat $\mathrm{spz2m}$ of
shares had benan sold when the
offer closed on May 20, the bank
 of 1,000 ordimary and preferen
tial shares respectively When it
opened to the puhtic on May 8


 ernment's votitig stake rose from
51 per cont 7 Investors who chose not to hny will regret chose not to
said Mr
Carios Gilberto Coet ano the Carlos' Gilberto Catano, the
hank's finanee director.
By Jnne. We will he hscr in the
halac..
Analysts were less certain that Banco do Bracil's problems could
be solved so quickily, hot acepted that a break had been
mate. In contrast to its previ
ous management the bank's made. "In contrast to its preni-
ous management the bank's
directorn are trying to give a
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 sultants Laffis tun Seop opulo
Banco do Bran
Brasil appointed a new presldent and bourd of
directors to f February last year
following a change of govern-
 the treassary has kept the num-
ber of tha spontese
cot four and can no logegr drrect strategy. Loss of inflationary profits
hent the govenments ecoovic
erorms slashed inflation in July
 Banco do Brasir was forved to larly to tarmers, and declared a
provision for, non-perlorming
loans of Es3.8nn earlier this year.
Analysts are encouraged that
the bank is writing off bad loans,




Croatia's first international listing was in safe hands with UBS.

The intermaional equicy isue for che pharmaceucicals group Pliva was the first-ever
for a Croatian company - and as global co-ordinators for the offer were more
ssaisfied with che vutcome.
Thanks to UBS' effors in nising dute profile of Croada as an inverment opportunity
the offer risised USS160m from the sile ol 35 per cent of the company
For Pliva, the Ilotaion has provided access to che internaxional capital markets. For
he Croatian government, the London Stock Exchange listing will help encourage
And for you, it proves that when it comes to bict
ransactions, you are in safe hands with UBS.


Lufthansa


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finANCIAI TMES SURVEY



|  |  |  | of the multimedia industry that likes to call ltseif Media. port Europe. <br> The Grand Duchy has gained a reputation for spottling niches that play to its geographical, cultural and polit1cal strengths, and explolting them. | European Commissioner. <br> Mr Juncker welcomes auother ikkely deveiopment on union and the arrival of the Euro. As be told Luxembour. gers in his annual stateof-the nation address this month: "There is no alternative to | and, more importantly, on issuance of Luxembourg Franc-de nominated Enrobonds, while the Euromarkets in nationalEuropean currencies - of European currencies - of per ceot market share - will disappear. | EU would not want to see an outhow of private lnvestors while, Luxembourg's insistence on retaining the national veto in EU economic decisionmaking rellects determinationto defend its other competitive advantages. | sion through the planned merger of its TV interests with man and a threnay alliance with France'a Canal Plus and Mr Rupert Murdoch's BSkyB. |
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|  |  |  |  |  |  |  | Sociéte Europeenne des Sat tes, operator of the Astra |
| coritre |  |  |  |  | m |  | ite system. and Europe , the fledging Internet |
|  |  |  |  |  |  | announcement this month of a |  |
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| The Grand Duchy will need to display all |  | was the only EU state to avold |  |  |  |  |  |
|  |  | and it is still forecasting growth in excess of 2.5 per cent |  |  |  |  |  |
| its diplomatic, entrepreneurial and economic management skills as it |  |  | On the hroader European |  |  |  |  |
| approaches the new millennium, with a |  | this year, despite slowdowns in neighbouring Belgium, France |  |  |  |  |  |
| number of challenges looming both |  |  |  |  |  |  |  |
| within and beyond its wooded frontiers, writes Neil Buckley |  | and Cearmany, Innich jumped to | members, several of them very | Grand Duchy. | Other side of the barrier, in the |  | states, flaces in 20 years' time. |
|  |  | 3.6 per cent during the recession in 1993, stood at 1.5 per cent last month. Unemploy. |  |  |  |  |  |
|  | d |  |  |  |  | war high, and traces of |  |
| and Gerr | "convergence criterian ${ }^{\text {Pr }}$ | the |  | problems that might arise not | opportunity for us." | long-term unemployment | is |
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| ograp | devel | tion from in | bers' r Ight of veto in | its introdnction alone at | nd believes | ${ }_{\text {Lo }}$ |  |
|  | Gross national prodnct | dation whose weario was based |  | stotal benk | Baniang conidentiality, it |  | ger- |
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Banque Internationale à Luxembourg 1995: Growth confirmed


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## PROFILE Jean-Claude Juncker, prime minister <br> Solid faith in Europe's future




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- French Franc
- Italian Lire $\quad \because \quad$ Australian Dollar
- New Zealand Dollar : European Currency Unit (ECU)

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Ansurance：by Robert Ga
Preliminary figure
show a 160 per cent increase in premium income for the year

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 Management，in the Duchy．
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speaking a total of 10 lan
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Mr Ken Swaln，regiona
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Life insurance preminms in
Germany four years have seen 20 new． companies set up in Luzem
bourg in the life sector，all sub
sidiaries of leading European Tompanies，or joint ventures． year Says Mod＂My expecta－
toons that in the coming years the ss that in will continne． ＂We are liaggimg with one On one side，Eve are very othery．

 in thee a rupher rise is or orecast
tively wealthy peitipe，wred whith
 demand for private pensions．
Esimates
Federation for Rer heiremencepan Weatitmaster growth fund
which in pioneered iti its off
shore headquarters in the Isle


## －placed

 Investment tuads：by Robert Garton Duchy is a victim of its own success

BCEE Highlights 1995


Key figures

|  | 1993 | 1994 In millions of francs | 1995 | Var．in \％95／94 | in militions of US．dollors ${ }^{3995}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance sheet toral | 659，593 | 711，940 | 790，717 | ＋11．1\％ | 26，868 |
| Amounts owed to credit insifutions | 189，683 | 210，372 | 257，947 | ＋22．6\％ | 8，765 |
| Amounts owed to customers＋debls |  |  |  |  |  |
| evidenced by cerrificotes | 431，204 | 457.309 | 479，576 | ＋4．9\％ | 16，296 |
| Loans ond advances to customers | 179，804 | 190，789 | 209，139 | ＋9．6\％ | 7，106 |
| Basic own funds fitier 1 copital） | 19，282 | 20，823 | 22，609 | ＋8．6\％ | 768 |
| Ner bank margin | 8，851 | 9，070 | 9.753 | ＋7．5\％ | 331 |
| Net profit | 1，512 | 1，605 | 1，774 | ＋10．5\％ | 60 |
| Staff number） | 1，695 | 1，717 | 1，742 | ＋1．5\％ |  |

Main dovelopments in 1995
－Annual growth of $11.1 \%$ of the bolances sheet totel which rached 790.7 bilhion francs as of 31.12 .95 ．
－Excoptional performance in the field of sowings doposith $\{+15.3 \%$ ）and treasury bills in francs $1+281.2 \%$ ．
－Repid progrossion of uci activitiess，in particular BCEF＇s own sicars．
－Extension of the renge of servicas ifferod in the field of customizad portfolio manogoment ond improvement of the quality of searvice by the triaining of some
－Incrasse of 0.6 billion froncc $(+4.8 \%$ ）of the totel exposure of loans and credils to the national economy．
－Continuation of the promotion efforts in the area of howsing loans $\$ 7$ 7．7\％）with an incrosse of $3.2 \%$ of the number of now loans $b$ individuck
－Development of activinies in the fiedd of mortgoge sovings ogreements（in co
 －Esomsion of the electronic banking equipment of the seffifanking network＂SBank＂of 42 branches．
－theresse of the coshtifow by $18.4 \%$ and of the net profit by $10.5 \%$ ．The latier reectiod 1,774 miltion france．
－Completion of the construction of the bank complax＂Rousegoertchen＂ond opening of the Benk＇s Musoum at the head office 1．Ploce de Met
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| Reputation for efficiency |  |  |  |
| It is a little surprising to find in the interim. $\quad$ before returning to . |  |  |  |
| of the only country which Jaans even dares to questioncurrently meets thesome of the modern economic |  |  |  |
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| conditions for joining aEuropean single currecy is |  |  |  |
| whole idea. |  |  |  |
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| the Grand Duchy seems to be preparing enthusiastically for |  |  |  |
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| Lexemboarg's pocketsizedcentral bank, the lustrut |  |  |  |
| Mooetaire Luxembourgeois,ammitis to some misgiving. |  |  |  |
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| heretic. Fortmately I come <br> from Lusembourg," be jokes |  |  |  |
| in fact. Mr Jaans: <br> self-deprecating comment Bnt overlying the <br> intellectual scepticism of the Lut |  |  |  |
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| central bankers - the other has mnch to gain from <br> being Mr Fim Duisenterg. membersbip of what will be <br> Dutch national bank <br> Dne of the world's three most  |  |  |  |
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| president, set to succeed Mr Alexandre Lamfalussy next |  |  |  |
| year as bead of the EuropeanMonetary Institute, thebant monetary unions.barin gimce 1921 had the |  |  |  |
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| Mr Jaans' worries about thepossible sideeffects of athe Beljian franc. <br> Mr Jaans knows. bnweser, was |  |  |  |
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| single currency were set ont <br> in am appendix he wrote to that wider European <br> monetary union will spell tbe along with banking <br> supervisors in London and wank numberome district |  |  |  |
| the Delors committe's reportBroadly, be faxrs that the loss |  |  |  |
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| of national exchange rates as rale for whici he beiper to spoited the probiems Sote it <br> important indicators of In fact, Mr Jaans had sen  <br> confidence in nation states' Mr Jans began his career times Warned that |  |  |  |
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## II CROATIA <br> Foreign debt by Gavin Gray <br> The way is opened up to borrowing



- Business traveller's guide to Zagrebs by Gavin Gray and Laura Silber

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## State assets

Continued from page 1
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Mr Marko Skreb. the recently
appointed governor of tbe National Bankt of Croasia is one of the main architects
Croatlas ssabilisatlon

 to stop tbe currency
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 Speading under a picture of
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- Polltics: by Laura Sillber


## No victory at the polls












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GRADSKA BANKA

-Infrastructure: by Gavin Gray

## War damage costs


#### Abstract

Zagreb's task also involves catching up with the effects up with the eff of 50 years of socialist neglect The task of bullding new infrastucture and reparing dament darange sustained durirg the the war in 1991 is one of Croatia's war in 1991 Is one of Cratita's top priofities for the rost decade. Withe    deputy prime minister with responsibilisy for this area. According to toventent estimates, Croatia sustained 

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Fast-talking


## US general



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Anthony Robinson and Laura
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國ETAK


Model for central Europe


| The provincial town of Varaxdin, 60km northeast of Zagren near the Hungarian region long neglected under socialism. For strategic reasons, Tito shifted heavy industry to the interior of Yugoslavia forcing much of Varazdin's 45,000 population to travel abroad for work. <br> Many bave since returned to set up their own companies and the town now enjoys hlgher iving standards than the Croatian average -0 feat that locals proudy attribute to their capaciity for sheer harc grafi But varazdin's fature Varteks, the local textiles factory. whicb remains the city'a largest employer despite its financial difficulties. A true corporate bebemoth. Varteks also lends its name to |
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| mercury maritime ltd <br> 27 Grosvenor Street, London WIX 9FE Tel: +44/171-409 2088 Fax: +44/171-4091655 Leading Suppliers to CROATIA, MACEDONIA, BiH of <br> Construction \& Engineering Equipment. instruments \& Equipment for Airports and Power Industry Sister Company - brodomerkux - SpliL CROATIA |
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| ERICSSON <br> Ericsson Nikola Tesla d.d. <br> 10000 ZAGREB, Krapinska 45, CROATIA Phone: +38513542 28; Fax: +3851353009 <br> Engineering, manufacturing, installation and maintenance of: <br> - PUBLIC TELECOMMUNICATIONS <br> - BUSINESS NETWORKS <br> - RADIO COMMUNICATIONS <br> - ENERGY SYSTEMS |


the local footbal club. In the
19ego the company bad 10.000
employees and a a chatin of 150
 The break-up of Yugsolaviav.
 sales of DMITVm are 40 per
cent town porewar levels
The company stip has 13 sher ceat down on prewar levels.
The eompany stin has 1 sh shops
in neighbourting Slovenia and in neiehbourrng slovenia and
172 Marceronia hut its
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 property. We lost DM40-DMSOM
and have not been
compensated, says
 Andielko
manage.
varteks incluverss mporduct range
mousers and womens. A tuuz corporate bebemoth

## garments. It olso produces jeans under alicensinge agreement with Levis signe

 exe 19005 thot gave it sigeexclusive right to sell througbout Yugoslavio.
Yarteks
. 450.000 pairs of jeans m y year
 licence is restricted loxllovive and Croatia, while last year it
exported R1000 pairs of jeans
and 5 Sol

 NK, where it s.lold cloarting
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(CMT) contracts where Van undertakes part of the
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Croatian in Moys after the
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Slavoria, because western
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und The sharp appreciation of
the craxtian kuna in 1994 and
19os 1995 has put eveu more
pressure on marcine. Heriavec now hupes to scia down CMT business and sell
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ey and sell producits and not production. "he says.
This will requlre new
 that Mr Herbajeve bans surkeady
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The aim is to help clients by expisting network in eastern Europe
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## A debt-ridden inheritance

The system's main
characteristic is the






## PROFILE <br> Raiffeisenbank

Lured into the market

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## V GROATIA

## Steps towards acceptance



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TRGOVAXKA BAI WAA d.d
0000 ZAGREE - CROATIA
Varsavska 3-5
Tel: $+35-1-4561-901$
Fax $+385-1-4561-900$


Oh what a lovely backdrop
Croatia has now to persuade the world and that it is again fers wars have heen fough
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## FINANCLAL TIMES COMPANIES \& MARKETS



## Air France discusses US alliance

Mediaset
shuffles
its board ahead of float
 Broup controned by Mr silitio
Berlusconi, yesterday retbuffled
tis board in a a rurter attemp to
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imporve the chances of a success-
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advising tbe company bave pressed Finincest to set a wide
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 existing minority shareholders -
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pected. anthough sources close to
the company said tbe resbofle pected, although sources closen
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thad beepany samd the resbund for weeks Mr Fedele confalonieri. chai
man of tediaset and of Fin
mivest, said tbe appointment of four new directors $\begin{aligned} & \text { gave } 8 \text { clear } \\ & \text { signal on the theme of confict of } \\ & \text { interest and the tansparence of }\end{aligned}$

 rephace Mr Dell TUTiri as one of the
teaine ed edective directors at
Mediast.


## Head of Snecma dismissed in row over strategy

By Devid Buchan in Paris
The French government
yesteraay dismissed Mr Ber
ard Duiour as bead of the aesterray dismissed Mr Bern.
ard Dufour as bead of the
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"hot" engine core. GE refised
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NEWS DIGEST
Dutch to examine proposed TV deal The Dutch government is to investigate a proposed pay fledgling Benelux digital TV market. The move could prove be a test case for the government's commen
domestic competion
Earier this week. Philips, the Dutch electronics group. and oosal PTT Nederland onned information services provider, netrodure digital television in the Benelus this summer. But
Mr Hans Wijers the Dutch minister for economic aftairs, told
 The
The deal would mean the only existing subscription snd
hen



 to the de facto estabishment on ast month the Dutch
teccmodog ownod by vethold. Last
government tahled legislation to ban carteles and to set up

Banco Di Napoli trims network Italy's Eanco Di Napoli has reached a preliminary ygreement
to sell 50 brancbes in Northera Italy to
Banca Popolare dir Brescia for L.LSobn ( 51835 mm . Banco Di Napoli sadd the operation
would help improve its liquidity by decreasing interbank debt on Tuesday, traly's Treasiry ministry said it had nominated V.M. Rothschild as adviser on the restructuring of the
roubled bank The planned acquistion fits in with Banca
 While the deal has not been finalised, the two hanks noted
Ahat their negotiations were now exclusive.
AP-DJ, Milan
PT shares rise ahead of offering Shares in Portugal Tejecom rose yesterday amid reports of
strong demand for a secondary
ylobal offering of 22 per cent of he group that closes on June 7. PT shares closed at Es3,699 yesterday, up just over 1 per cent on Tuesdar's close, Brokers
said some institutlonal investors were husing shares on the said some institutional investors were huying shares on the
open market hecause they were concerned they would not be
ails



Transavia declines to Fl 17.6 m Transaria, the 8 oper cent-owned charter airline subsldiary year ending March fall to FF 17. .0m ( $\$ 10.2 \mathrm{~m}$ ) from F . 23.4 mm in The lisctest resedit trus bolstered by M Mis.im extraordinary gain connected with the esale of three gircraft. Operation profit
David Brown
shumped from Fi iom to 14.52 m.

## Creditor banks give assent to Belleli restructuring plan

By Andrew Hall in Milan
Creditor hanks of Belleli yesterda cieared the way for the evential
hreak-up and sale of the international
l-knowi ly-knoxn ltalian endineering contrac industrial restructuriog plan
The formal approval of the The formal approval of the plan
cuts almost ant he grop's tee with
the founding Beliell family cuts amost an the group's sitee with
the founding Beliellif famiy, whlch
managed the company until last yee
 orignal belieun holding coumpany
now under courta administraton

The conversion of bank debt into
equlty in restructured bolding com-
pany, called Impianth will leave the pany called dmpianth, will leave th
family with only a minimal stake
Mr Renato Cassaro, brought in chief executive in November, sald os
tertay the company would now be teray the company would now
able to press ahead with an importan
contract with Shell


 heavy engineering contractes, succh a
the construction of power stations
and deepsea oil platforms. but delas
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pany, wis had beena any other coo "If this had been any other com.
pany, without the strong technologi.
cal hase we would not tate siged
this restructurig plan, Mar Cassaro
said jesterday. Mr Cassara, a former manager with



As part of the its economic development policy, Côte d'Ivoire wishes to build a third thermal power plant at Abidjan, to satisfy the growing demand for electricity. The Cōte $d^{\prime}$ Ivoire government is therefore inviting international applications for admission to a dender shortist for this project.
2) The project consists of two lots:

Lot 1 ,to be covered by a BOOT contract, covers funding, construction and operation of a thermal power plant to have an eventual total power of 300 to 450 MW ISO. The plant will use single-cycle or combined-cycle technology and the first stage will will use natural sas as primary fuel and DDO (distillate diesel oil) as reserve fuel Lot 2 covers construction of an energy evacuation system for lot 1, financed from government fund (Fonds National de l'Énergie Électrique)
3) Applications for admission to the tender shortist are invited from companies and roups of companies with demonstrable know-how and experience in funding, building and operating thermal power plant.
4) Tender shortlist application forms and accompanying documentation can be obtained rom the address below in exchange for a non-refundable cash remittance of CFAF 100,000:

## Wella chairman gets to the root of the problem

Costly expansion and acquisitions left little time for promoting core brands, writes Paul Abrahams


## Cement groups battle for Polish production capacity


#### Abstract

 | soch as CBR of Belejum and Lafarge of France, which bought plants under <br> the privatisation programame between 1993 and last year. About 10 per cent <br> of capacity remains directly in state <br> hands while 25 per cent, made op of <br> Untional thvestment fuonds. <br> the 15 NTFs have been handed a 33 per <br> cent stake in 512 state sector compa <br> lation is entititled to a share in each <br> zlotys. All the.siffs, but one are sun <br> ment bankers, wth each NFF owning <br> zies and minority 2 per cent stakes in <br> the rest. <br> Recently, 12 NIF5 sold their minor- <br> ity stakes in the Malogoszzr cement works to Lafarge, giving the French |
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## Telecom Eireann profits doubled as mobile business surges



Vasakronan loan in syudication

 sydicitaion yesteridy. The fives ear loan the first
international facility for Vasalkononan, is being arranged by
Chase and Ensclolda Chase and Ensklilda.
The loan carries a margin of 22\%/y basts points over the
London imterbank offered rate (ulbor) and a commitment
 govemment, there is a covenant which prevents the state from lowering its stake in Vasalkonan below 51 per cent.
 Zurich lusurance upbeat



 asson
Tricsenting 1993 results, MT Huppi said he expected a


 Zurich increased consolidatetd profits 25.7 per cent to
 Tancs. Eross premiums rose 4.8 per cent to Sprrze.4bn $M r$
 on the capital and foreieg exchange markets. I am confident
that we will achieve a further improvement in insuance that we will achieve a
operating
rate iturn in in in
annual profti"

Ralph Athins, Insurance Correspondent
NEWS DIGEST
Sandvik in position to control Tampella


 Once conclupued. the converslon will take Sandivik's stake in
Tampenla from 48, per cent to about 55 per ceant Tampella




Lufthansa ends Modiluft accord Lufthans is ending its relationshy with private Indian German airlime said resterday. FFinancial constraints bet
the two partners that do not conform to internationally
 other choice but to move in this unhappy direction" spaid Mr
Dieter
Reinen, Lufthansala senior vice president for the Middele East, Africa and Assia-Pactifc. Lofthansa a and Mooiliuft tave had a technical co-pperation
agreement since February 1999. ${ }^{\text {nour }}$ decesion is based strictly
 German airline contimued
its most mportant markets.
Mr Heinen said the decision to break ties with Modiluft would not jeoparcise or umaermine aetrake in the country in the futurre". A regional passenger airline, Mo ociluft started
pperations in May 1933 It plans to increase its lleet to 12 aincratt from seven over the next feew months, and to 25 by destinations It In Inio. Nown Dellihi isitits matm hab, and it has
emaller hubs in Bombay and Calcutta

Renter, New De


| NOTTCE TO HOLDERSS OF <br> NON-INTEREST BEARING CONVERTIBLE <br> SUBORDINATED DEBENTUBES DUE 1997 NOTICE IS HEREBY GIVEN by Therroo Cardiosystems inc. ("the <br>  Corporation Themmo Electron Corporition and Chemical learli, as Feal Agench that, effective as of $M$ Chi 15, 1996, the conversion price of the Corparitions Nor-ntierex Bearng Comverube subanimgred Debenures refects a inree fortwo with of the Corparation's Cormman Steck; 8.10 par <br>  B/CHEMCAL Fscal Agent |
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FT LesEchos






In accordance with the provisions of Articles 7 and 20 of the regulation approved by Consob decree no. 5553 of 14th November 1991, notice is hereby given that the documents listed below have been deposited
at the Company's registered office in Turin, Via Bertola 34 (tel. at the Company's registered office in Turin, Via Bertola 34 (tel.
$+39 / 11 / 5611936$ ), where the public may consult them or request a copy thereot:

- the booklet "Reports and financial statements at 31st December 1995" containing the financial statements at 31st December 1995, the report on Statutory Auditors, the Independent Auditor's certificate:
the minutes of the Ordinary Shareholders' Meeting of 30th April 1996, approving the 1995 financial statements;

The above mentioned documents have also been deposited with all the offices of the Stock Exchange Council (Consiglio di Borsa) end are aveilable upon request.


## Texas Instruments chairman dies at 58



| Jerry Junkins, cbairman, of Texas lnstruments, died suddenly yesterday while visiting curmany. He vas 58 . Junsins had beaded Texas Instruments, one of the world's producers, since 1985, when he was made president and chier cxecutive. <br> During his tenure at TI the company's revenues more than doubled, from about $\$ 6 \mathrm{bn}$ to doubled, from about \$6bn to expanded its internatlonal operations, establishing a semiAcer io Taiwan buildiog a large chip plant in Italy and a joint venture with Kobe Steel in Japan, and a joint venture Packard and Caoon. TI also recently announced the formationd. a joint venture in Thailand. <br> stabilising Trs credined with mance by balancing its role as one of the world's leading pro- ducers of dynamic random access memory cblps - a highly volatile commodity "differentisted" semiconductor products such as digital signal processors applications, He also oversaw |
| :---: | the company's retrenchment in

the defoence elecronics sector.
Mr Mr Pat Weber, formerly pres.
dent of

roducts succh as dipital siemal
Novell slips into red after distribution policy change

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| vell, the world's leadin plier of personal comput expected. This yesterda nges in product distrib policy announced th switch in castomer pur sing behaviour in favour ware - reduced worldwid distributors by reselle m, and reduced shipmen contesponding amount. fod a 15 cents a share n 127 compared with ear of 26 cents a year earlier. \$5530m a year ago whe nue from the application |
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Royal Bank of
Canada up 12\%
By Bemard Simon
in Toronto
 The bank's portfolio of
non-performing loans on April
 cent lower than
 commercial property portrolio
Several Canadian bant
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Seagram slides 61\% despite rise in revenues Aryan buconin vew


## NEWS DIGEST

US, Canada airlines close to service link








New finance chief for Colgate
 Patrick Mr Patrick is currently vice-president and corporate
AFX News, Neu Yort
concoller. Ericsson in San Francisco deal
 SuperCordess, a low-tier PCS (personal communications
serrice) telephone system in San Francisco in 1972.2000 . The



From June 1st, AssiDomān Kraft Products will be responsible for the marketing of the products of the Czech company Sepap in Štěti.
paid 522 bun for the shars
Röyal Brotherhood

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## Carlton



## Kalamazoo makes \$33m purchase to expand in Europe

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TELEPHONE: O171 721 7788 FACSIMILE: 0171 7217786


## Cashmere prices hit Dawson


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##  <br> 



## Cash or shares for

 Dairy Crest owners
## By Alison Maittand



## WH Smith ready to put DIY

 chain up for sale

## Waterford Foods reviews options

| Waterford Foods may merge or enter a partnership with fellow enter a partnership with reloti. Irisb dairy groups as competition increases througb tbe industry its shareholders were indis yest itrday, writes Martin tol Brice. <br> Mr Matt Walsh, managing director, told the annual meet- ing be was reviewing options that included "merger, partnerships or other form of strategic alliance" to cope with an era of tremeodous cbange". This of tremeodous cbange included the impact of Gatt and increased competition stemming from liheralisation of world trade and enlarge. ment of the EU. <br> He said the group had in April cut by $3 p$ a gallon the price it paid farmers for millk, and "it is likely that further adiustments would take place to bring milk prices into line with market returns". His move follows a series or comments from Irlsh dairy groops suggesting a consolida. | tion of the industry is neces. sary as they face falling prices. price of their milk This dilemma is particularly Kerry Group and Dairygold. Waterford had tried to merge neigbbour, but talks broke down in 1999. <br> Dairy group shares in Duhlin responded positively to the news. Waterford news. Waterford Foods rose 2 p to 7 psp , Golden Vale rose 2 p to 63p. Avonmore was unchanged at 148 p and Kerry Group rose $5 p$ to 640 p . <br> Mr Joe Gill, food analyst at said 1994 had been a buoyant year for dairy produce, hut the industry bad been hit by an Zealand and a drop In demand from eastern Europe and industry, which used to consume calf milk replacer but bad beeo hit by BSE. |
| :---: | :---: |

## Chicago bulls run for cover as sun comes out



## Batteries boost cobalt demand



COMMODITIES AND AGRICULTURE

## Interest in Icelandic aluminium plan revives

| By Kenneth Gooding, Miring Correspondent | owned hydro-electric power |  | America. <br> Mr Born said that, if the Ice- |  |
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| Alen Borni Alumaxs chair | swapping metal with Euron | Alouetre consorrium and this | of bri.400 tonoes Mr sorn said |  |
| Under consideration was a | supplies in North America | lceland scheme. said Mr |  |  |
|  |  |  |  | save weight. Some |
| annual capacity being built for | Of troup's European business | spproaches from promoters of | the rest sold to ontside custom- |  |
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| addee a year or so |  |  |  | cause the cost |
|  | Lonza, to it Swiss eroup. | as |  | high. Only 2 p |
| The scheme would need tbe |  | obvious that the political and | out. Glohal demand |  |

Vietnam's mining law disappoints investors
Explorers still do not know if they have the right to mine what they find, writes Jeremy Grant

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|  | mostly Australian, have been | may have disappointed some | cing. such as tas and royalty |  |
| ested | for the past three years. Com- |  |  |  |
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| thas emerred, many |  | with Australian |  |  |
| be wondering if it was worth |  |  |  |  |
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| But lawyers and industry |  |  |  |  |
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JOTTER PAD
MEAT AND LIVESTOCK


ENERGY






CROSSWORD


INTERNATIONAL CAPITAL MARKETS

## Bank's gilt auction goes better than expected

| By Samer Iskandar in London and Maggie Urry in New York |  |  |  |
| :---: | :---: | :---: | :---: |
| European bond markets range, with high-yielding markets again outperforminghunds. The dollar remained firm against other currencies which favoured peripheral market drifted quietly lower on supply fears. |  |  |  |
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|  |  | points over German y yelds. |  |
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|  |  | alithough few expect a |  |
| Bids tot |  |  | r |
| more than twice the amount of |  |  | BTPs closed up 0.35 at 116.56 . |
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## Ford Motor Credit's $\$ 750 \mathrm{~m}$ issue leads busy day



## MARKETS REPORT <br> Dollar firmer as markets wait on Bundesbank

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rates. and Increased foreign
currency investments by $S$ wiss


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the Swiss Nattonai Bank will of a beniga conjumeture in the
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financial times thursday may 301996




| More bid activit |
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Footsie edges higher as bid battle develops

## Rival bid buoys waters

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FUTURES AND OPTIONS



FINANCIAL TIMES THURSDAY MAY 301996

america
Search for direction leaves Dow volatile

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Profits taken in Latin America



## ASIA PACIFIC



## Interest rate worries hit Swiss financials




Property auction improves activity in Japan


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The American Depositary Shares
representing $A$ and $B$ Shares
of
Astra $A B$
have been listed on
The New York Stock Exchange Symbols: A-A Shares AAB-B Shares

The undersigned acted as co-financial advisor to Astra $A B$.

MORGAN InTANLEY \& CO.


[^0]:    Almost 3 3u..000 Romanaians
    nearly seen for
    each post

